



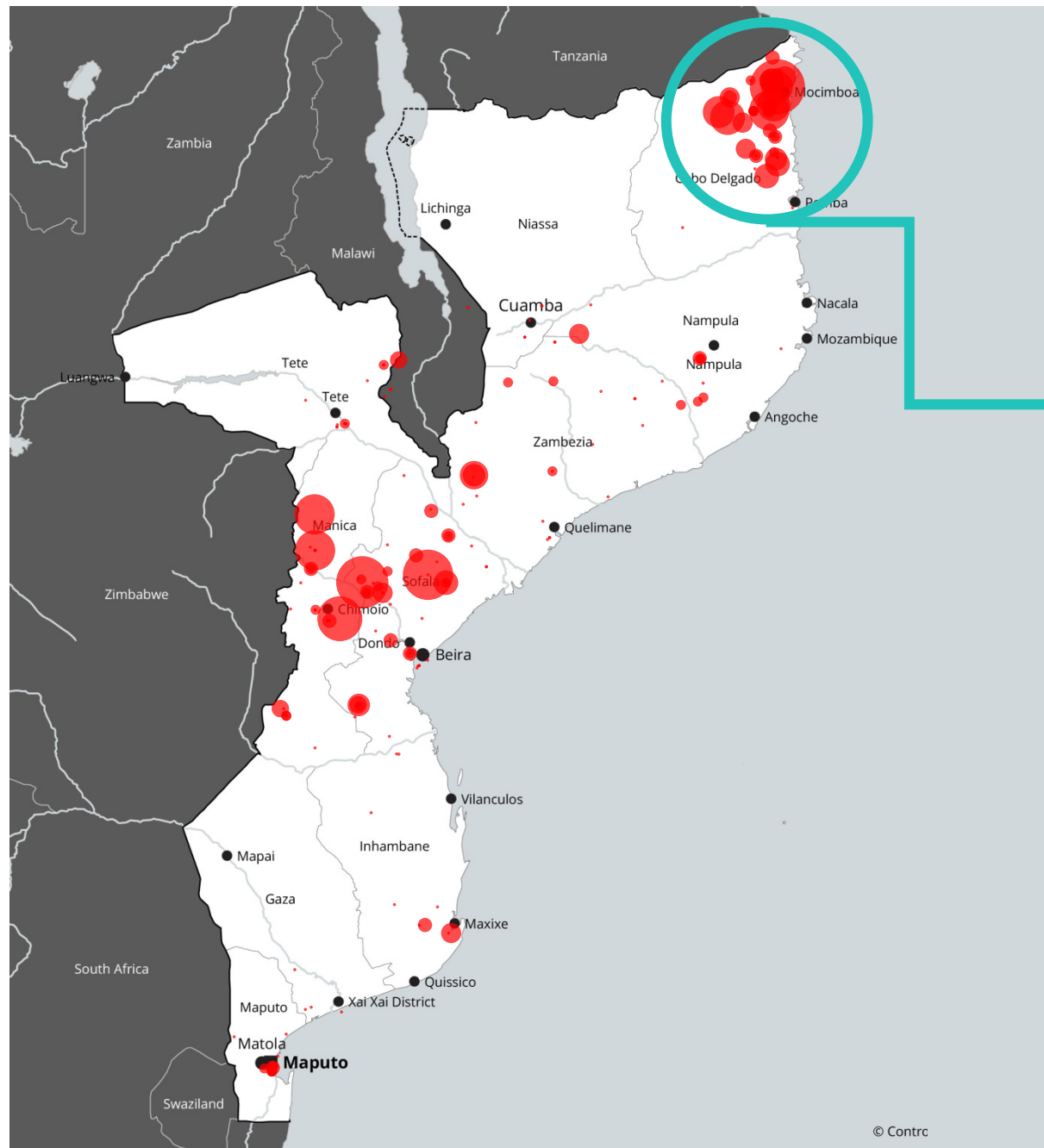
Mozambique briefing

▶ Control Risks in Mozambique

Control Risks is a specialist risk consultancy that helps organisations manage risks and seize opportunities.

- ▶ We currently employ over 200 full time expatriate and local staff in Mozambique.
- ▶ We maintain an extensive network of contacts in Mozambique and across sub-Saharan Africa. This includes more than 20 retained stringers, 100 fully vetted sources, 2,000 informal contacts and numerous embedded consultants. This is growing exponentially as the opportunity grows.





► Cabo Delgado security environment

Insecurity drivers: Geographical isolation and poor infrastructure compound a lack of employment opportunities, contributing to an increase in illicit activities.

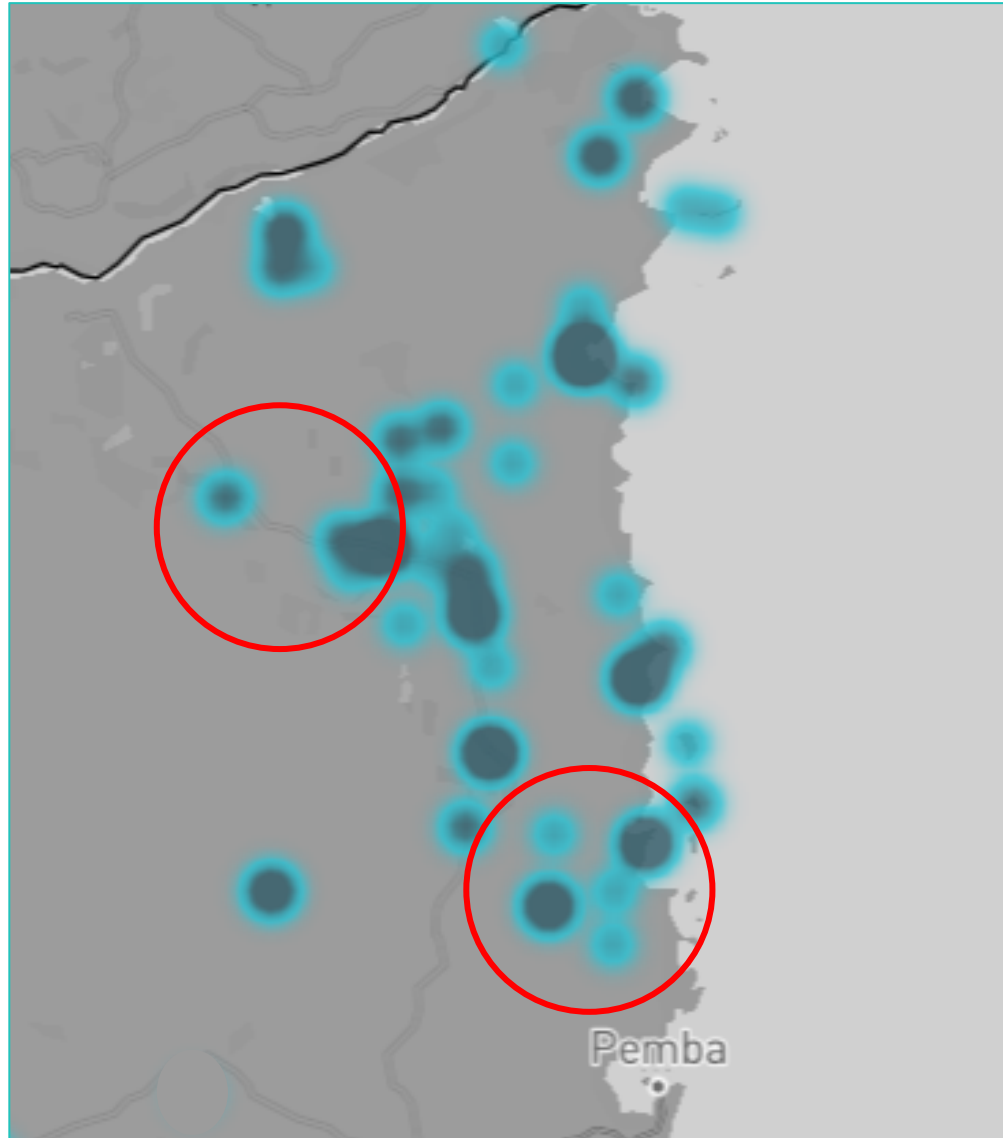
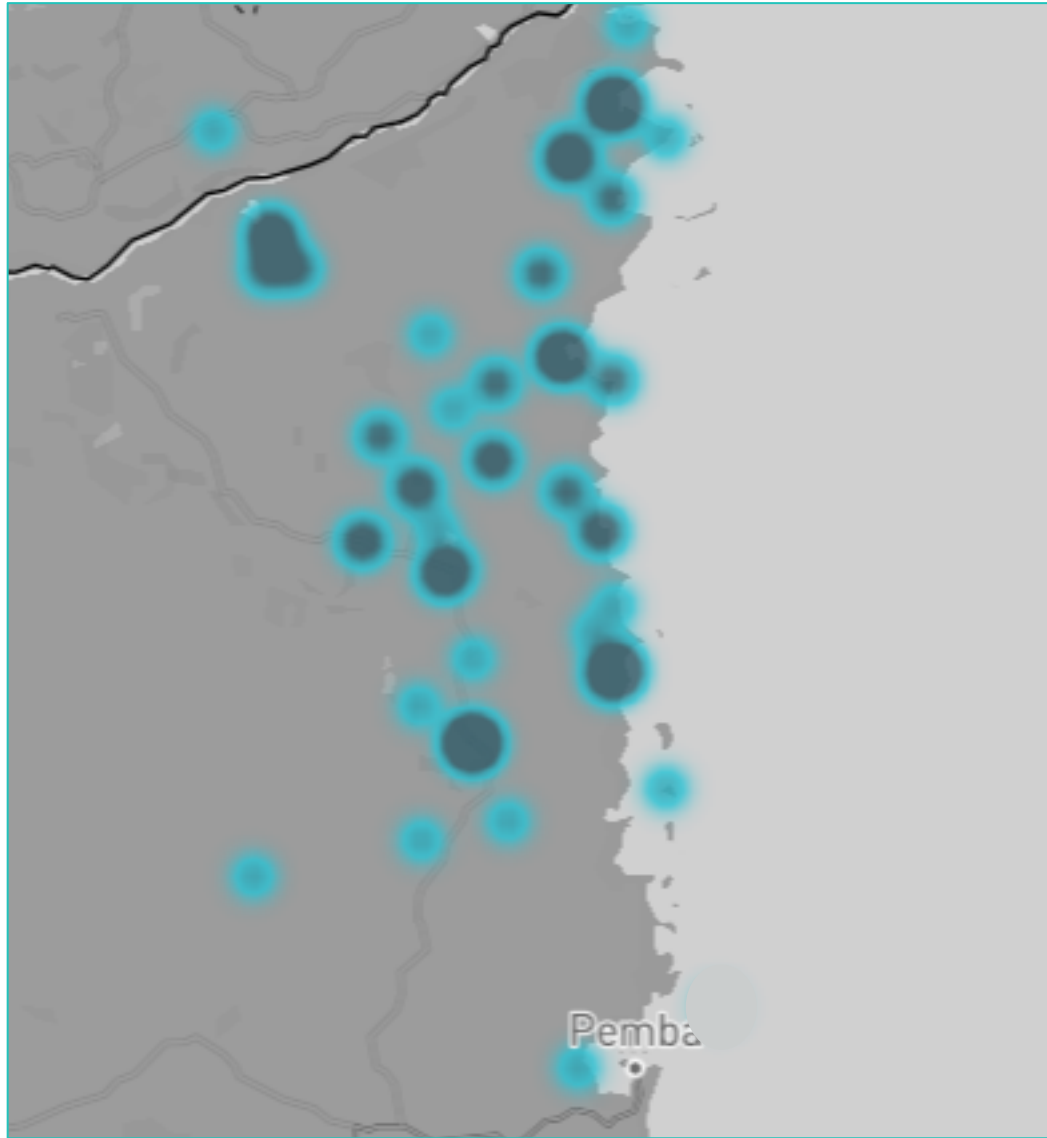
Organised crime: Several organised criminal syndicates are known to operate in Cabo Delgado. These syndicates are principally involved in drug, ruby, timber, wildlife, weapon and people smuggling.

Radicalisation: Complex security challenges have been brought to the fore by the persistent attacks of local Islamist extremist group “al-Sunnah”.

Community unrest: High expectations over the benefits of LNG projects and growing anger at insecurity in the province are contributing to shifting communal sentiment towards foreign investment in the region.



► Distribution of attacks: Minor inland and southern creep (2019, 2020)



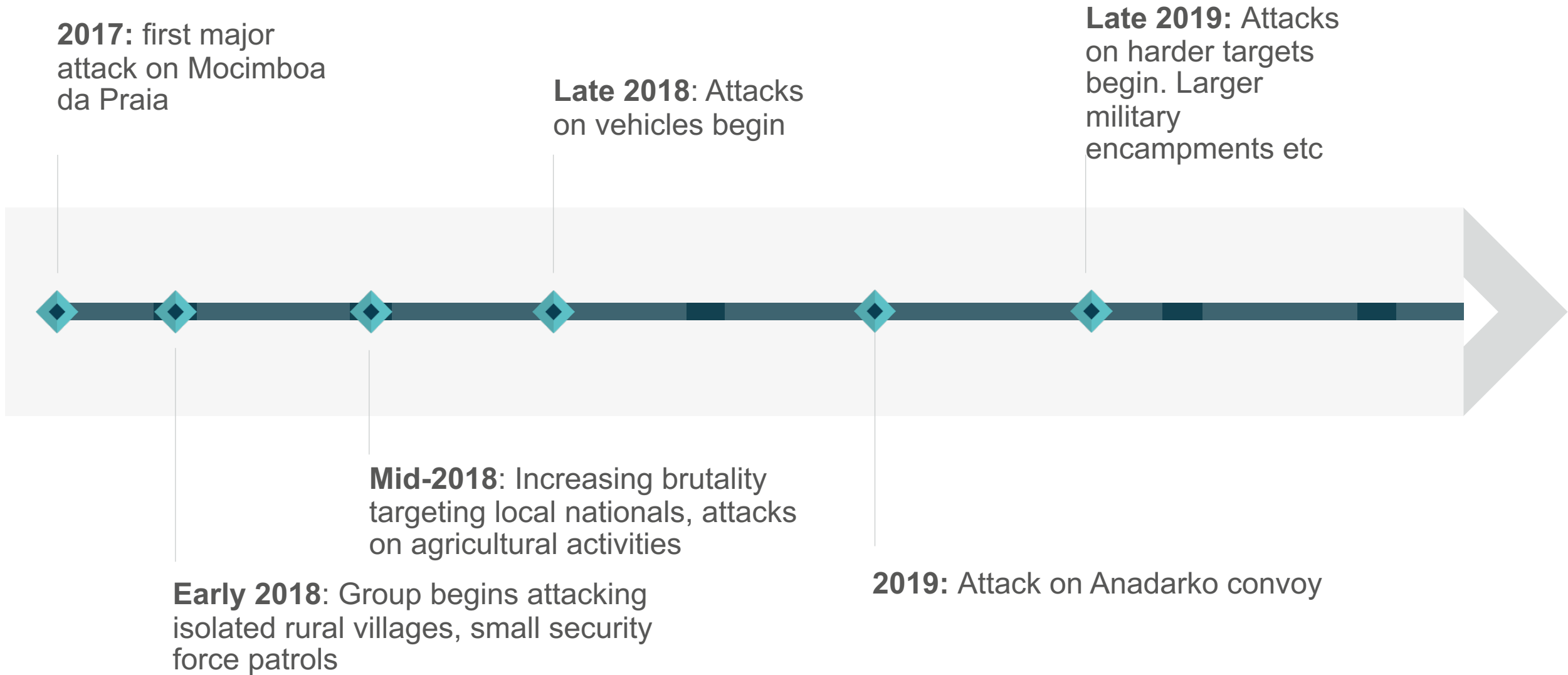
250km

► Security indicators

	2017	2018	2019	2020	Total
Attacks	7	51	90	200+	300+
Civilian casualties	31	160	500+	550+	1500+
Displaced people	N/A	30,000	100,000	300,000	400,000+
Vehicle attacks	1-3	10-20	30	20-30	50-100

How did we get to this latest attack on Mocimboa da Praia?

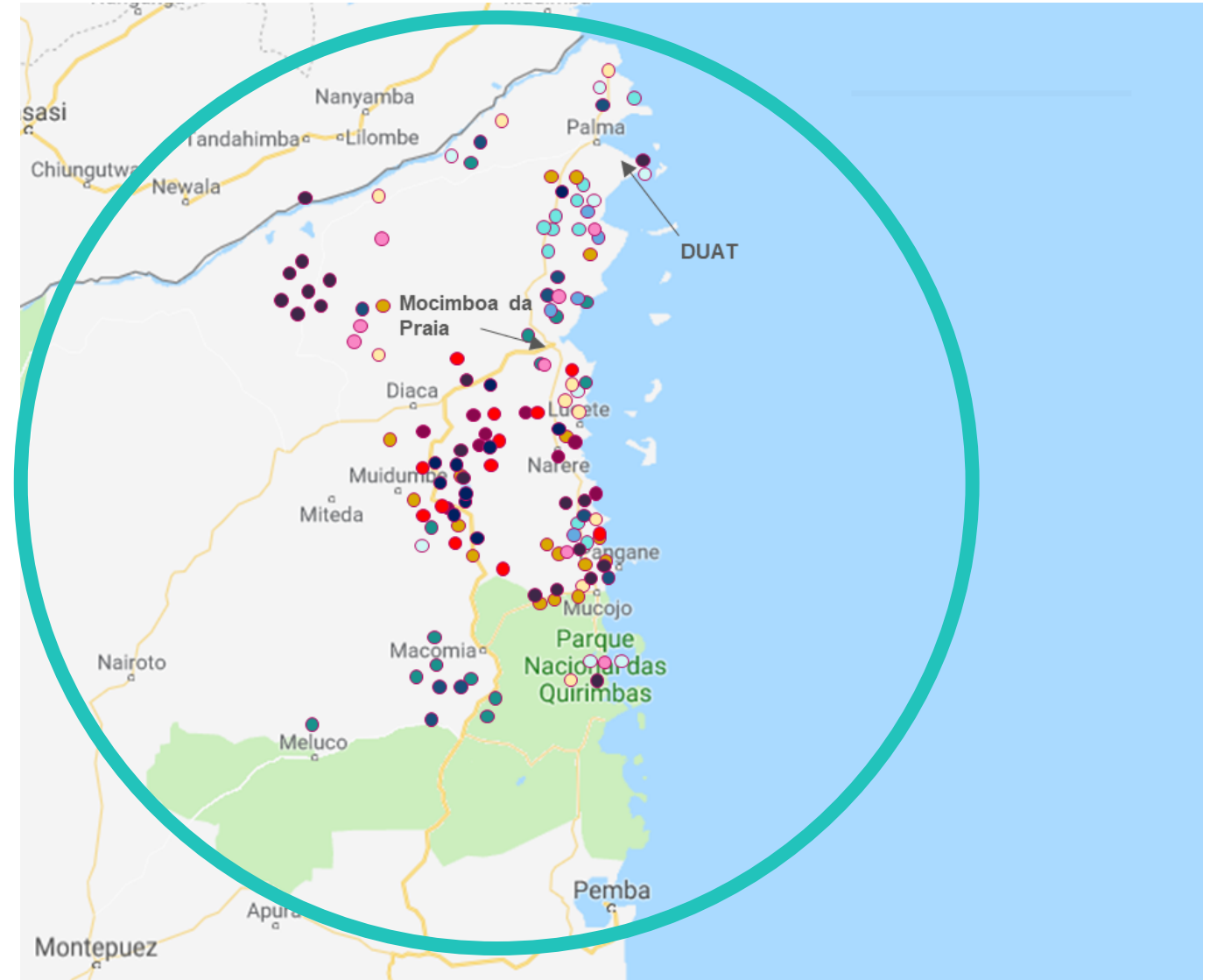
▶ Timeline: 2017-2019



Militant tactics and the security force response have evolved significantly in 2020

▶ Al-Sunnah incidents

- ▶ **Location:** Al-Sunnah's geographical footprint has not changed significantly since October 2017.
 - ◆ We do not expect this footprint to evolve significantly in the coming years, as the group remains limited by topography, local knowledge of Cabo Delgado and a security force presence in key areas south and west of the HIGH threat zone.
- ▶ **Targeting:** Targeting has focused on isolated rural villages, vehicles and security force outposts. More recently, al-Sunnah has temporarily occupied larger rural towns.
- ▶ **Intent:** We currently do not believe that al-Sunnah as the intent or ability to target major fixed assets with adequate security in place.



▶ Displaced people

There has been a significant increase in displaced people in recent weeks.

- ▶ Current estimates state that 430,000 people have been displaced.
- ▶ IDPs largely concentrating in Pemba, Palma and Mueda
- ▶ Up to 10,000 arrived in Pemba in a single day.
- ▶ Current infrastructure cannot support all those displaced.



